

Improving Investment Cash Flow

Situation

Client's investment portfolio was tightening due to large variances in cash flow. A shift in focus to predictability and quality of estimate quarter over quarter was needed to enable more efficient use of available capital.

Opportunity

Improve cash flow and completion forecast accuracy to improve ability to plan. Improved planning to release cash residuals held in contingency to support investment in other areas.

Action

Implemented enhanced project setup using risk grid for budget development, enhanced use of interactive planning for schedule development with ownership, pre-work for invoice submission on milestone payments and a creation of a portfolio view of projects to identify and act on overcommitted critical path resources.

Result

- Quarterly investment cash flow actual vs. forecast variance <5%
- All projects completed 90+ days earlier than business commitment; most within 30 days of forecasted 70% probability date established at schedule lock.
- Portfolio view of projects by phase helped with resource planning and minimized conflicts and overcommitments.

Services

- Program management
- Cost control
- Project management, governance and administration
- Scheduling
- Materials management